

MODERN OFFICE OF THE CFO – PANEL DISCUSSION

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Today's Contributors

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Blue Cross Blue Shield - Michigan

- A nonprofit mutual insurance company founded in 1939
- The largest health insurer in Michigan, serving 4.5 million people here and 1.6 million more in other states
- The largest network of doctors and hospitals in Michigan: 152 hospitals, and more than 33,000 doctors
- An independent licensee of the Blue Cross Blue Shield Association
- Number of employees: more than 8,100

Airbnb



Airbnb's mission is to create a world where people can belong through healthy travel that is local, authentic, diverse, inclusive and sustainable. Airbnb uniquely leverages technology to economically empower millions of people around the world to unlock and monetize their spaces, passions and talents to become hospitality entrepreneurs.

Fast Facts

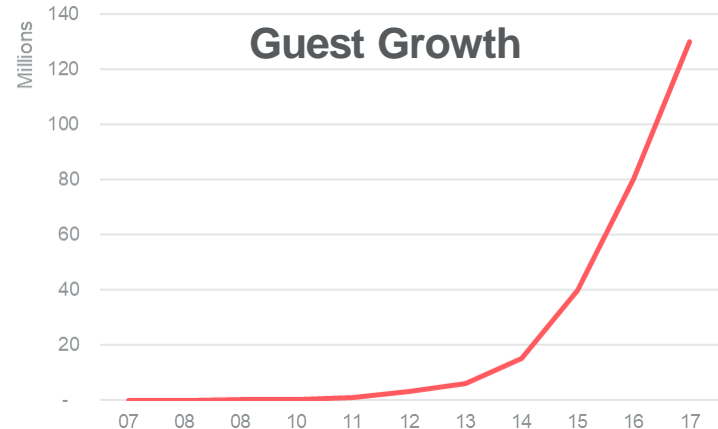
5M+ Active Listings

81K+ Cities

191+ Countries

Newly Launched Businesses

- Experiences
- Luxury Retreats
- Airbnb for Work



FOUNDED IN
1918



337
offices in
19 countries

More than
17,500
employees¹

Our customers



5M
individuals

More than



15,000
institutions serviced by TIAA²

\$1T

in assets under
management with
holdings in more than
50 countries³



More than
1,100
financial advisors⁴

More than
\$426B
in benefits paid
since 1918⁵

- According to a recent survey of 17 providers, **TIAA is the largest manager** of qualified plan stable value assets with \$164.6 billion in stable value accumulation values.⁶
- TIAA is the #1 not-for-profit retirement market provider in assets and participant accounts.⁷
- Paid close to **\$5 billion to retired clients** in 2017, including more than 32,000 annuitants over the age of 90.
- TIAA Traditional has credited interest rates higher than the guaranteed minimum under one or more contracts every year since 1948.⁸

BUILT TO PERFORM.

CREATED TO SERVE.

THANK YOU!

